

Actual 2008/09 £	POLICY AND PERFORMANCE PORTFOLIO	Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
NET EXPENDITURE SUMMARY				
179,508	Communications	168,870	158,770	158,870
245,982	Policy & Performance	325,040	260,160	289,430
<u>425,490</u>		<u>493,910</u>	<u>418,930</u>	<u>448,300</u>
Analysis of Total Net Expenditure				
111,880	Net Direct Costs	130,970	117,260	141,530
(8,000)	Recharges to Housing Revenue Account	0	0	(10,000)
(35,860)	Recharges to Democratic Representation	(32,980)	(30,460)	(30,260)
(10,984)	Recharges to other revenue accounts	(7,340)	(7,340)	(7,520)
368,454	Recharges from Staffing & Overheads A/cs	403,260	339,470	354,550
<u>425,490</u>		<u>493,910</u>	<u>418,930</u>	<u>448,300</u>
Actual 2008/09 £		Estimate 2009/10 £	Revised 2009/10 £	Estimate 2010/11 £
COMMUNICATIONS				
EXPENDITURE				
Supplies and Services				
102,293	Newsletters	102,110	102,110	104,660
2,100	Other	2,200	2,200	2,200
Central, Departmental and Support Services				
6,375	Chief Officers and Housing Futures	4,560	7,320	3,860
152,178	Community & Customer Services	142,470	124,990	128,750
18,128	Corporate Services	15,250	16,770	15,610
2,628	Planned Services	2,640	3,220	3,070
<u>283,702</u>	TOTAL EXPENDITURE	<u>269,230</u>	<u>256,610</u>	<u>258,150</u>
INCOME				
(57,350)	Advertising and Sponsorship	(60,040)	(60,040)	(61,500)
(10,984)	Recharges to Other Revenue Accounts	(7,340)	(7,340)	(7,520)
<u>215,368</u>	NET EXPENDITURE	<u>201,850</u>	<u>189,230</u>	<u>189,130</u>
(35,860)	Less Recharge to Democratic Representation	(32,980)	(30,460)	(30,260)
<u>179,508</u>	NET EXPENDITURE carried to Portfolio Summary	<u>168,870</u>	<u>158,770</u>	<u>158,870</u>
POLICY & PERFORMANCE				
EXPENDITURE				
Supplies & Services				
Consultation				
4,958	Service First	12,300	6,400	18,200
0	Customer Satisfaction Survey	25,000	8,000	11,000
8,000	Housing Tenants Survey	0	0	10,000
6,525	Place Survey	0	1,020	10,000
0	Values Project	0	5,970	0
0	Service user focus groups	5,000	0	0
14,250	CorVu Development	0	10,000	5,000
3,135	Benchmarking	3,530	3,300	2,750
20,360	External Audit	20,870	29,150	30,900
7,609	Inspection Fees	20,000	9,150	8,320
Central Departmental and Support Services				
15,469	Chief Officers and Housing Futures	13,490	13,340	8,080
90,624	Community and Customer Services	128,290	100,240	121,940
38,871	Corporate Services	38,840	38,500	39,160
26,068	Planning Services	40,430	20,230	18,990
7,201	Affordable Homes	5,660	3,390	3,540
10,912	Health and Environmental Services	11,630	11,470	11,550
<u>253,982</u>		<u>325,040</u>	<u>260,160</u>	<u>299,430</u>
(8,000)	INCOME			
	Recharge to Housing Revenue Account	0	0	(10,000)
<u>245,982</u>	NET EXPENDITURE carried to Portfolio Summary	<u>325,040</u>	<u>260,160</u>	<u>289,430</u>

Cost Centre Managers for Policy, Improvement and Communications Portfolio

**Cost Centre
Manager**

Holding Accounts and Services

Cost Centre Managers for Policy, Improvement and Communications Portfolio

Communications	G Hayward
Policy and Performance	
Benchmarking	R A Burns
External Audit and Inspection Fees	R A Burns
Remainder	R May